



## Memorial Management

# Memorial Application and Alteration Policy

## SOP 44

1. The National Memorial Arboretum's charitable objectives are:
  - To promote good citizenship amongst the public and to promote the efficiency of the Armed Forces of the Crown by providing and maintaining an arboretum as a public memorial.
  - To commemorate and remember those who have lost their lives or suffered injury or put themselves at risk of loss of life or injury in service of the public.
  - To relieve the distress and suffering of those who are bereaved.
  - To educate the public and personnel of the Armed Forces of the Crown, in citizenship, military history, the effects of armed conflict, conflict resolution and reconciliation.

2. All new memorials must share the ethos of the charitable objectives, which honour the fallen, recognise service and sacrifice and foster pride in our country. Organisations seeking to erect a memorial will need to comply with the following eligibility criteria:

A properly constituted national organization which represents the following:-  
HM Armed Forces , Commonwealth Armed Forces or foreign services under British command, Civilian Services ,Charitable Emergency services, Reserved Occupations and civilian organisations set up to support a war effort.

3. The detailed design and execution of the memorial may be formally delegated to either a subordinate branch of a national organisation or an appropriately supported organisation.

4. The memorials will honour organisations and causes but not individuals either specifically or named on the memorial.

5. Memorials to animals will not be approved; memorials to an Armed Forces or civilian services operational unit where the animal is an integral part of the support will be eligible.

6. The applicant will be responsible for all costs associated with the development, dedication, insurance and maintenance of the memorial.

7. Applicants/stakeholders, users and all other associated organisations that use or refer to this document, or any other National Memorial Arboretum document or publication, should be aware that the National Memorial Arboretum branding is protected. Therefore, prior approval must be given by the Arboretum for the use of any Arboretum printed materials, logo, branding etc. in any press release, news letters, flyers, promotional or printed materials. All enquiries and applications for use should be referred to the Arboretum's Marketing Manager who will consider the details and respond as quickly as possible. Such approval will not be unreasonably withheld.

8. As a registered charity the Arboretum cannot permit onsite the use of any fundraising activity (by any party, group or individual) other than that for the provision of the National Memorial Arboretum charity.

9. All decisions on the eligibility and design sit with the Landscape and Memorials Advisory Committee. This Committee is made up of an external independent chairman, the Arboretum Managing Director, two representatives from the Arboretum's operational team, and up to four other members who have appropriate experience and knowledge e.g. landscape architect , planner, heritage specialists. If an application is not approved, then the committee will accept appeals if new information is made available, but they have the final say and there is no higher appeal body.

10. Approved memorials must be fully installed to the agreed drawings and completed to the satisfaction of the Arboretum's Head of Estates within 2 years of the approval of the application. After that date, the memorial application will need to be resubmitted. This is because space for memorials is in demand and an allocated space cannot be held aside indefinitely for a proposed memorial. Extensions may be granted by the committee only in extenuating circumstances E.g., The NMA delay installation due to a site constraint, the memorial is of a significant cost and fundraising targets have substantially been achieved but a short extension is required, or due to Force Majeure.

### **Design considerations**

Memorials can take the form of built memorials, works of art, natural landscape features or infrastructure projects

There are no hard and fast rules for the design or materials but there is an expectation that all memorials will be of high quality, creativity and longevity. All designs must be aesthetically and operationally sympathetic to the landscape in which they are sited.

### **Signage and Interpretation**

The interpretation on the memorial is an extremely important part of any design and has to be approved by the Landscape and Memorials Committee at the earliest stage – it is not something that can just be added at the end of the process.

The preferred method of providing interpretation is to include it in the actual design of the memorial.

If it is felt necessary to have standalone interpretation, then the longevity of the interpretation should ideally match that of the memorial itself.

Unless there are exceptional circumstances all engraving should be the normal combination of upper and lower case.

### **Benches**

In order to control the amount of hard landscape, stone benches would not be approved unless they were an integral part of the original design or there are exceptional circumstances.

### **Sponsors**

The memorial can not include bricks, pavements or similar with names on that have been sold to finance the memorial. It is permissible to have bricks, pavements or similar to dedicate relevant units or parts of an organisation.

The names of sponsors cannot be included on the memorial or any associated interpretation boards.

### **Names**

Memorials with individual names will not be approved. The exceptions will be HM government department sponsored memorials that have the infrastructure and capacity to exercise due diligence in connection with the names.

### **Accessibility**

As the site is a combination of arboretum, woodland and memorials there is an acceptance that all areas cannot be made fully accessible. The Arboretum is committed to ensuring that any visitor is able to access a significant part of the site and that will include the nationally significant memorials such as the Armed Forces Memorial. Individual organisations will have their own accessibility requirements and the Arboretum will work with them to ensure they can be delivered. We are however not able to commit to approving new paths, even if funded by the sponsoring organisation, to every part of the site.

### **Changes to Policy**

As the site develops, we have the opportunity to learn from our experiences and the Landscape and Memorials Advisory Committee will have to consider whether those learnings should be used to change the Memorial Policy. There may be occasions where the Committee has developed a view on a particular aspect of design or implementation that are not reflected in this document. These will be advised to the applicant at the earliest opportunity by the Arboretum's operational team.

The policy will be reviewed on an annual basis.

### **Maintenance and Insurance**

As a charity without public funding, it is a condition of all memorial installations that there is an appropriate maintenance scheme put in place. The memorial owner or plot holder is responsible for the maintenance of the entire plot area. This is defined as the area within the boundary of the plot or where there is no defined boundary the entire installation(s), any related areas such as interpretation features, hard landscaped areas and horticultural features including the grass area that interfaces the memorial and all its features.

The Arboretum will take on this responsibility on receipt of an endowment or by annual payments. Alternatively the memorial organisation can employ a third party contractor to carry out the work.

In the case of third party arrangements, the Arboretum retains the right to remove memorials if the third party maintenance is not undertaken and the memorial becomes dilapidated or unsafe. The sponsor organisation will be given a year's notice to arrange remedial action prior to a final decision to remove the memorial.

It is also a condition of all memorial installations that there is suitable insurance in place.

### **Alternative Methods of Recognition on Site**

There is an understanding that individuals and organisations that do not meet our memorial criteria do want to support the Arboretum and be represented on site. This can happen in three ways:-

#### 1) Art Installations

The work must be of high quality, and in sympathy with both the subject and surrounding landscape. The concept and design should also take into account the typical Arboretum visitor and be sensitive to his or her needs.

Regardless of design, the artwork should be durable and as far as possible be maintenance-free. The responsibility for the maintenance of this sort of feature remains with the sponsor.

The term “memorial “should not be used in any interpretation

The decision on whether an artistic feature can be installed on site lies solely with the Landscape and Memorials Advisory Committee

## 2) Site Infrastructure and landscape Improvements/enhancements

The landscape master plan supports the enhancement of the landscape with wild flower planting, shrubs and specimen trees; organisations may be able to contribute to the enrichment of the natural environment by supporting these woodland initiatives.

In certain circumstances it may be possible for organisations to sponsor part of the site infrastructure e.g. a road, a new bridge.

The name of the organisation can be incorporated in agreed signage, but it will not be referred to as a memorial.

## 3) Arboretum fundraising schemes

To date: As of January 2019, the following three schemes are suspended – they will be reviewed and these or similar schemes may be restarted. In the interim we are not opening a waiting list.

- **New Tree plaques** – It is permissible to addition one or more plaques to a tree already owned by the applicant that already has a plaque, and it is permissible to upgrade an old plastic plaque with a new one. No more than 3 plaques will be permitted on any one tree.

- **Benches**

- **Pavours**

Future:-

Alternative fundraising schemes are being developed – when in place this will enable people to support the ongoing development of the site but will not impact the ongoing operations of the site – the terms and conditions will make it clear that the individual has no ownership of any individual tree or object.

### Eligibility of causes- existing

Category 1 – would be approved

Cause	Examples	Comment
British Armed Forces	Regiments, Squadrons, Individual Ships, Support Divisions etc.	Existing and antecedent
Conscripted Occupations	Bevin Boys	
Civilian Emergency Services	Police, Fire and Rescue, Ambulance	
Charitable Emergency Services	RNLI	
Military Campaigns that British forces were involved in	Gulf War, Palestinian Conflict	
Armed Forces of Commonwealth Countries	Royal Canadian Airforce	
Civilian Emergency Services of Commonwealth Countries	Nigerian Police, British South Africa Police	

Category 2 – Consideration would be given

Cause	Examples	Comment
Fraternity and sorority organisations	Freemasons, Women's Institute	i) the citation must be aimed at the contribution they have made in times of conflict ii) Only accept one memorial from an organisation
Schools with connection to military service	Cheltenham College, Duke of York's Military	the school must have received military colours
Reserved Occupations	Quarrying, Mining,	
Civilian Organisations set up to support the war effort	Land Army, Munitions Workers	
Existing national organisations that supported the war effort	Post Office, Railway Workers	the citation must be aimed at the contribution they have made in times of conflict
Armed forces of foreign countries that were British Protectorates	Sultan of Oman	
Victims of War	Pity of War	
Victims of Terrorism	British Victims of Overseas Terrorism	i) Would not consider a memorial to victims of

		internal UK terrorism
Military Charities	SSAFA, Sapper Support	
Foreign Countries that supported UK during conflict	Polish Memorial, Royal Norwegian Navy	
Military or Civilian Service Animal support including handlers	Army Dog Unit (NI), RAF Police Dogs	
Organisations that had Pals battalions	Leyton Orient	

Category 3 – Would not be approved

Cause	Examples	Comment
Individuals		
Animals		
Companies that had supported the war effort through their employees		
Victims of Medical Conditions	SANDS, Edwards Trust	
Victims of natural disasters		
Overseas Military conflicts that do not involve UK		
Victims of oppression in countries outside UK	Ukrainian Holodomor	
Victims of individual acts of terrorism	Sousse	



### Eligibility of causes- proposed

Category 1 – would be approved

Cause	Examples	Comment
British Armed Forces	Regiments, Squadrons, Individual Ships, Support Divisions etc.	Existing and antecedent
Conscripted Occupations	Bevin Boys	
Civilian Emergency Services	Police, Fire and Rescue, Ambulance	
Charitable Emergency Services	RNLI	
Military Campaigns that British forces were involved in	Gulf War, Palestinian Conflict	
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